



**Caterpillar Power Generation Systems**

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Mr. Peter Swead  
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TO WHOM IT MAY CONCERN

Paramarq completed a complex survey for Caterpillar Power Generation Systems across Africa, the Middle East and Asia. They contacted and interviewed in English, French and Arabic high level staff within our customer and sales prospect database.

During this project, Paramarq produced a very well developed strategic overview of our markets and positively contributed to our project meetings.

Paramarq also helped us analyse data from other sources and they liaised with our teams across the globe to produce a report that matched our needs. Their support was very timely and extremely responsive, enabling us to meet our tight timeline and corresponding project objectives.

We have recommended Paramarq to others within our organization.

Yours faithfully

A handwritten signature in black ink that reads "Steven Tillotson". The signature is written in a cursive, flowing style.

Steven L. Tillotson  
Manager – Product Management  
Caterpillar Power Generation Systems